

January 12, 2015

Bremo and Possum Point Ash Pond Closures Capabilities

Project Background & Objective:

Dominion Plans to close three (3) ash ponds at Bremo Power Station and five (5) ash ponds at Possum Point Power Station by summer 2018. The following are questions we would like you to submit with your qualifications package as well as prepare for a future presentation at our Innsbrook offices to discuss your capabilities.

1. General Background – Utter Construction, Inc. is owned by Dwayne and Doug Utter. They started the company in 1996 to service the Zimmer Power Plant in Moscow, Ohio. Our company has worked primarily in the Coal Ash handling and Power Plant Service industry since 1996. Our wide variety of clients range all over the Midwest from Public, to Private, Regulated, and Non-Regulated Power Companies.
2. Experience in similar projects/efforts
 - a. Installing liners – Over 300 Acres of Liner placed under our direction. Under Landfills, under ponds, over coal yards, over ponds.
 - b. How have you dealt with the dewatered effluent from ash? Our experiences include dredging, building floating roads across ponds, loading and hauling, and Centrifuge Treatment as well as Lime and Portland Application.
 - c. Provide references – Floating Roads, Dredging, Loading and Hauling.
3. Your approach for this effort. (This question may be deferred until after the site visit)
4. Potential challenges –Wet Ash, Cover Material, and Time constraints.
5. Project Management Approach/Structure – Utter will be the GC and Provide the Earthwork Services while AEG will provide the liner as a sub to Utter.
6. Future resources to handle our project – what is your current and future workload? – One plant teardown in 2015, one Landfill to build, our usual Ash Handling and Pond Management for everyday Plant Operation.
7. Types of equipment? (owned vs. rented) – Over 200 Pieces Owned mixed with fleets rented for each construction season and job.
8. Typical problems experienced on these types of jobs?- Late starts due to permits + Unknown conditions such as buried ash ponds.

9. What should we ensure that the engineering supplier delivers? - **Permitting on time and clear plans.**
10. Is there a closure site under active construction you are implementing that we can visit? **Yes, Several in Midwest. Two on Ohio River in particular.**
11. Who are your typical subs? – **American Environmental Group (AEG) – Liner Company**
12. What do you self perform? – **All earthwork, concrete, piping, ash work, dredging.**
13. Will you be able to support a spring 2015 bid cycle? - **Yes**
 - a. Prebid march timeframe? - **Yes**
14. If Dominion provides a 30% engineering package can you, utilizing a Unit price approach, develop a project cost estimate? - **Yes**
 - a. What has been your accuracy with estimate development on past projects?
– **80%, mostly over about 10%-15%.**